ADM-1

9 MAR 1962

MEMORANDUM FOR: Deputy Director/Research

SUBJECT:

Coordination of Research and Development

Activities

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1. You asked me sometime ago to take another look at the coordination of research and development activities between CIA and the Department of Defense. As you will recall, and I were designated to examine this problem as an outgrowth of Recommendation 39 of the Joint Study Group. We subsequently submitted a report which contained three recommendations specifically applicable to this JSG recommendation, two of which have come into effect. The recommendations in essence were that:

- a. a focal point be designated by the DCI for coordination with the Assistant Director (Special Projects), DR&E on R&D projects for intelligence purposes;
- b. DDR&E be strengthened in its role as the focal point for all R&D information within DOD;
- c. there be an interchange of information between these two focal points so that mutual benefit might be derived from each other's efforts and unnecessary duplication minimized.

The creation of DD/R takes care of the first recommendation; DDR&E has been substantially strengthened since then, with its role in relation to the rest of the DOD clarified and reinforced by directive. In regard to the third recommendation, as you are well aware, there has been some interchange but, as indicated in our report, this has not been uniformly through regularized channels and, in some cases, has not been completely effective. It really has been pretty much on an ad hoc basis.

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2. While our group was studying this problem, we decided to make a further recommendation which is quite key to this whole problem. This was "that the U.S. Intelligence Board take increased cognizance of its obligation to provide, on request, community-wide intelligence evaluations of research and development projects under consideration by the DOD or CIA and seek means to make such evaluations more realistic and useful. Such evaluations would be in terms of the cost and potential contributions of the project to meet national or interdepartmental intelligence needs, taking into account other existing or planned intelligence capabilities and assets."

On this point, group has made the specific recommendation in regard to a revitalized and reconstituted CCPC which, if properly staffed and ably run, could undoubtedly perform this function.

3. It seems to me that these are all steps in the right direction. However, it also seems that for your new organization to be effective you must have within it some senior person who is specifically charged with carrying on these functions, to wit, centralizing information on all Agency R&D; carrying on the necessary exchange with shop; and lastly, taking necessary staff action to get a USIB evaluation and decision as to whether the cost and purposes of a project actually warranted its coming into being.

4. These are my first thoughts on the subject and I would be very happy to pursue the matter further if you wish me to.

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Deputy Assistant Director/Collection Scientific Intelligence

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